

Marklund

Fiscal Year 2024

Consolidated Non-Salary Expense Totals

	FY2023 Y/E Projections	FY2024 Budget	Increase (Decrease)	% Increase (Decrease)
Employee Benefits	\$ 5,408,250	\$ 5,960,375	552,124	10.21%
Employee Expense	437,965	481,641	43,676	9.97%
Consulting *	348,615	452,078	103,463	29.68%
Consulting - Nurses & Aides *	4,324,406	5,064,353	739,947	17.11%
Medical	1,174,921	1,119,250	(55,671)	-4.74%
Dietary & Support	635,316	637,000	1,684	0.27%
Housekeeping	241,314	220,154	(21,160)	-8.77%
Occupancy	1,114,631	1,245,265	130,634	11.72%
Equipment	637,440	663,136	25,696	4.03%
Vehicles *	101,322	127,129	25,807	25.47%
Administrative (Not Including Salaries) *	875,885	1,018,108	142,223	16.24%
Provider Taxes	1,311,344	1,403,462	92,118	7.02%
Interest Expense *	91,470	75,000	(16,470)	-18.01%
Client/Student *	83,000	145,975	62,975	75.87%
Public Relations	166,940	209,401	42,461	25.43%
Total Direct Expenses	\$ 16,952,819	\$ 18,822,326	\$ 1,869,507	11.03%

- * Consulting - \$100K was added, because of our anticipated agency use at MDS.
- * Consulting - Nurses & Aides - The budget for this line item anticipates the use of agency to fill open positions when necessary. Agency rates also continue to increase due to the labor market shortage.
- * Vehicles - Insurance will increase \$20K. The vehicle activity in FY2023 was still below prior levels due to cancelled outings. Also, reflects an anticipated increase in gasoline pricing.
- * Administrative - Insurance will increase \$33K. Provider Taxes are increasing \$92K due to the increase in residential revenue.
- * Interest Expense - The Line of Credit should no longer be used for Construction in FY2024.
- * Client / Student - Due to COVID-19, we were unable to go out on many outings or hold events. The budget for FY2024 plans for those activities to resume. The FY2022 Summer Games were moved to August 2023, but were eventually cancelled. The FY2023 Summer Games will be held in June.

Fiscal Year 2024
Employee Expenses

		Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-Needs	Day School Ann Haskins Life Skills	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Foglia Life Skills	Day School Nathan Life Skills	Admin	Trans	TOTALS	
Tuition	Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,000	\$ -	\$ 85,000	-15.0%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	75,000	-	75,000	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	100,000	-	100,000	
Seminars/Training	Budget	3,000	6,000	6,900	1,000	4,900	5,500	1,000	3,000	10,000	1,600	4,000	9,000	1,000	25,000	-	81,900	34.6%
	Actuals 9 mos.	2,304	4,355	6,754	497	2,423	3,340	-	1,305	5,684	539	1,554	4,515	-	12,381	-	45,650	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	3,072	5,807	9,005	662	3,231	4,453	-	1,739	7,579	718	2,072	6,020	-	16,508	-	60,867	
Mileage Reimb.	Budget	1,000	5,500	5,000	200	1,000	2,500	500	1,000	400	-	50	500	500	5,000	200	23,350	20.7%
	Actuals 9 mos.	584	4,065	3,638	-	564	1,929	-	515	14	-	-	-	-	3,204	-	14,514	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	779	5,420	4,851	-	752	2,572	-	686	19	-	-	-	-	4,272	-	19,351	
Dues & Subs.	Budget	2,800	8,100	11,520	50	50	2,300	100	1,500	3,000	650	1,400	3,700	2,500	38,000	-	75,670	14.5%
	Actuals 9 mos.	2,107	5,868	9,151	-	-	1,691	-	971	1,870	468	1,017	2,246	-	24,183	-	49,572	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	2,809	7,824	12,201	-	-	2,255	-	1,294	2,493	624	1,356	2,994	-	32,244	-	66,096	
Employee Recog	Budget	2,500	10,500	9,900	200	1,700	3,000	250	900	2,500	400	650	1,900	500	40,000	-	74,900	-3.9%
	Actuals 9 mos.	1,849	9,766	8,102	51	1,319	855	-	780	1,222	243	647	1,630	-	31,996	-	58,460	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	2,465	13,022	10,803	67	1,758	1,140	-	1,040	1,629	325	862	2,174	-	42,661	-	77,946	
Training	Budget	550	575	4,026	400	400	370	400	350	1,000	400	400	600	400	48,000	-	57,871	86.7%
	Actuals 9 mos.	431	431	3,021	277	277	277	-	300	538	340	303	435	-	16,621	-	23,252	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	575	575	4,028	370	370	370	-	400	718	453	404	580	-	22,161	-	31,002	
Pagers	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	350	-	350	45.9%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	180	-	180	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	240	-	240	
Uniforms	Budget	700	2,650	600	50	900	3,000	50	300	2,000	-	200	2,000	50	150	-	12,650	99.6%
	Actuals 9 mos.	65	1,065	423	25	25	1,083	-	-	934	-	23	1,020	-	91	-	4,754	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	87	1,421	563	33	33	1,444	-	-	1,245	-	30	1,360	-	121	-	6,338	
Travel/Sustenance	Budget	5,500	11,000	8,100	3,000	6,000	8,000	1,000	3,000	3,500	800	3,000	5,000	1,000	3,000	-	61,900	-8.8%
	Actuals 9 mos.	5,583	11,345	7,866	1,740	5,719	7,924	-	2,025	2,439	438	2,122	2,890	-	807	-	50,899	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	7,444	15,126	10,488	2,320	7,625	10,566	-	2,700	3,252	585	2,830	3,853	-	1,075	-	67,865	
TOTAL BUDGET		\$ 16,050	\$ 44,325	\$ 46,046	\$ 4,900	\$ 14,950	\$ 24,670	\$ 3,300	\$ 10,050	\$ 22,400	\$ 3,850	\$ 9,700	\$ 22,700	\$ 5,950	\$ 244,500	\$ 200	\$ 473,591	10.2%
ACTUALS 9 MONTHS		12,924	36,896	38,955	2,590	10,327	17,100	-	5,895	12,701	2,029	5,665	12,736	-	164,462	-	322,279	
ADJUSTMENTS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL PROJECTED ACTUAL		\$ 17,232	\$ 49,195	\$ 51,939	\$ 3,453	\$ 13,769	\$ 22,799	\$ -	\$ 7,860	\$ 16,934	\$ 2,705	\$ 7,553	\$ 16,981	\$ -	\$ 219,283	\$ -	\$ 429,705	
		-6.9%	-9.9%	-11.3%	41.9%	8.6%	8.2%	0.0%	27.9%	32.3%	42.3%	28.4%	33.7%	0.0%	11.5%		10.2%	

Adjustments:
N/A

Expense increase (decrease) \$ 43,886
Cash Basis increase (decrease) \$ 43,886
% increase (decrease) 10.2%
Cost we could avoid if necessary \$ 159,900

Fiscal Year 2024
Consulting Expenses

		Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-Needs	Day School Ann Haskins Life Skills	Day School Elgin Multi- Needs	Day School Foglia Multi- Needs	Day School Foglia Life Skills	Day School Nathan Life Skills	Admin	Trans	TOTALS	
Neurologist	Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Medical Director	Budget	25,848	31,200	30,000	-	-	-	-	-	-	-	-	-	-	-	-	87,048	4.6%
	Actuals 9 mos.	19,113	20,800	22,500	-	-	-	-	-	-	-	-	-	-	-	-	62,413	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	25,484	27,733	30,000	-	-	-	-	-	-	-	-	-	-	-	-	83,218	
Orthopedic	Budget	2,000	6,000	-	-	-	-	-	-	-	-	-	-	-	-	-	8,000	20.0%
	Actuals 9 mos.	2,000	3,000	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	2,667	4,000	-	-	-	-	-	-	-	-	-	-	-	-	-	6,667	
Pharmacy	Budget	1,890	5,000	8,040	-	-	-	-	-	-	-	-	-	-	-	-	14,930	32.2%
	Actuals 9 mos.	750	3,760	3,962	-	-	-	-	-	-	-	-	-	-	-	-	8,471	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	999	5,013	5,283	-	-	-	-	-	-	-	-	-	-	-	-	11,295	
Vision	Budget	450	1,500	3,000	-	-	-	-	-	-	-	-	-	-	-	-	4,950	20.7%
	Actuals 9 mos.	248	733	2,095	-	-	-	-	-	-	-	-	-	-	-	-	3,075	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	330	977	2,793	-	-	-	-	-	-	-	-	-	-	-	-	4,100	
Dental	Budget	1,000	12,000	5,520	-	-	-	-	-	-	-	-	-	-	-	-	18,520	-17.2%
	Actuals 9 mos.	625	12,272	3,882	-	-	-	-	-	-	-	-	-	-	-	-	16,779	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	833	16,363	5,176	-	-	-	-	-	-	-	-	-	-	-	-	22,372	
Physical Therapy	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Speech Therapy	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Occupat. Therapy	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Recreational Ther.	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Respiratory Therapy	Budget	6,730	191,000	1,380	200	-	300	-	-	-	-	-	-	-	-	-	199,610	0.1%
	Actuals 9 mos.	5,687	142,753	1,067	-	-	75	-	-	-	-	-	-	-	-	-	149,583	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	7,582	190,338	1,423	-	-	101	-	-	-	-	-	-	-	-	-	199,443	

Fiscal Year 2024
Consulting Expenses

		Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-Needs	Day School Ann Haskins Life Skills	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Foglia Life Skills	Day School Nathan Life Skills	Admin	Trans	TOTALS	
Psychology	Budget	700	2,000	3,900	-	-	-	-	-	-	-	-	-	-	-	-	6,600	-22.0%
	Actuals 9 mos.	808	1,590	3,945	-	-	-	-	-	-	-	-	-	-	-	-	6,343	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	1,077	2,120	5,260	-	-	-	-	-	-	-	-	-	-	-	-	8,457	
Instruction	Budget	-	-	-	-	-	-	-	25,000	75,000	-	-	-	-	-	-	100,000	0.0%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Behavior	Budget	-	-	-	-	-	-	-	350	1,400	200	450	600	400	-	-	3,400	-23.5%
	Actuals 9 mos.	-	-	-	-	-	-	-	242	1,173	81	242	1,599	-	-	-	3,335	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	-	-	-	-	-	-	-	322	1,564	107	322	2,131	-	-	-	4,447	
Psychiatry	Budget	-	2,000	4,020	-	-	-	-	-	-	-	-	-	-	-	-	6,020	135.2%
	Actuals 9 mos.	-	400	1,520	-	-	-	-	-	-	-	-	-	-	-	-	1,920	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	-	533	2,027	-	-	-	-	-	-	-	-	-	-	-	-	2,560	
Pulmonary	Budget	1,500	1,500	-	-	-	-	-	-	-	-	-	-	-	-	-	3,000	-50.5%
	Actuals 9 mos.	-	4,543	-	-	-	-	-	-	-	-	-	-	-	-	-	4,543	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	-	6,057	-	-	-	-	-	-	-	-	-	-	-	-	-	6,057	
CNA/Aides	Budget	375,541	1,299,709	1,615,848	-	-	-	-	-	-	-	-	-	-	-	-	3,291,098	5.2%
	Actuals 9 mos.	203,656	935,782	1,172,886	-	15,977	4,329	-	-	-	-	12,606	-	-	-	-	2,345,235	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	271,541	1,247,709	1,563,848	-	21,303	5,772	-	-	-	-	16,808	-	-	-	-	3,126,981	
LPN	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-100.0%
	Actuals 9 mos.	-	393,727	110,607	-	-	11,138	-	-	-	-	-	-	-	-	-	515,471	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	-	524,969	147,475	-	-	14,850	-	-	-	-	-	-	-	-	-	687,295	
RN	Budget	332,338	883,773	557,144	-	-	-	-	-	-	-	-	-	-	-	-	1,773,255	247.6%
	Actuals 9 mos.	20,453	154,704	192,852	-	-	14,590	-	-	-	-	-	-	-	-	-	382,598	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	27,271	206,271	257,136	-	-	19,453	-	-	-	-	-	-	-	-	-	510,131	
TOTAL BUDGET	\$ 747,997	\$ 2,435,682	\$ 2,228,852	\$ 200	\$ -	\$ 300	\$ -	\$ 25,350	\$ 76,400	\$ 200	\$ 450	\$ 600	\$ 400	\$ -	\$ -	\$ -	\$ 5,516,431	18.0%
ACTUALS 9 MONTHS	253,339	1,674,063	1,515,315	-	15,977	30,131	-	242	1,173	81	12,848	1,599	-	-	-	-	3,504,766	
ADJUSTMENTS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL PROJECTED ACTUAL	\$ 337,785	\$ 2,232,084	\$ 2,020,420	\$ -	\$ 21,303	\$ 40,175	\$ -	\$ 322	\$ 1,564	\$ 107	\$ 17,130	\$ 2,131	\$ -	\$ -	\$ -	\$ -	\$ 4,673,022	
		121%	9%	10%	0%	-100%	-99%	0%	7773%	4785%	86%	-97%	-72%	0%	0%		18%	

Notes:
 Orthopedic - Ortho Clinics are held twice/year at MPC.
 - Held quarterly at MWC: January, April, July/August, October/ November

Expense increase (decrease) \$ 843,410
 Cash Basis increase (decrease) \$ 843,410
 % increase (decrease) 18.0%
 Cost we could avoid if necessary \$ 0

Fiscal Year 2024

Medical Expenses

		Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-Needs	Day School Ann Haskins Life Skills	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Foglia Life Skills	Day School Nathan Life Skills	Admin	Trans	TOTALS		
Incontinence Supplies	Budget	\$ 22,000	\$ 40,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 162,000	2.6%	
	Actuals 9 mos.	16,827	28,737	72,906	-	-	-	-	-	-	-	-	-	-	-	-	118,470		
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	22,435	38,316	97,209	-	-	-	-	-	-	-	-	-	-	-	-	157,960		
Medical Supplies	Budget	190,000	400,000	247,000	1,500	3,000	25,000	250	3,000	2,000	1,500	2,650	6,000	2,000	500	-	884,400	-8.2%	
	Actuals 9 mos.	149,820	348,655	186,812	847	1,643	24,697	-	1,359	1,600	694	1,965	4,409	-	436	-	722,938		
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	199,760	464,873	249,083	1,130	2,191	32,930	-	1,812	2,133	925	2,620	5,879	-	582	-	963,917		
Therapy Supplies	Budget	3,000	4,000	4,200	500	5,000	7,000	1,000	2,000	3,000	1,000	2,000	3,500	1,500	-	-	37,700	36.8%	
	Actuals 9 mos.	1,983	2,946	2,350	172	3,647	3,304	-	303	1,691	76	1,720	2,482	-	-	-	20,674		
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	2,644	3,928	3,133	229	4,862	4,406	-	404	2,255	102	2,293	3,310	-	-	-	27,566		
Outside Serv Fee-Diagnostic	Budget	700	4,500	960	-	-	-	-	-	-	-	-	-	-	-	-	6,160	208.5%	
	Actuals 9 mos.	238	1,259	-	-	-	-	-	-	-	-	-	-	-	-	-	1,497		
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	317	1,679	-	-	-	-	-	-	-	-	-	-	-	-	-	1,997		
Medical Equipment Rental	Budget	10,800	16,500	1,690	-	-	-	-	-	-	-	-	-	-	-	-	28,990	23.5%	
	Actuals 9 mos.	1,835	14,492	1,284	-	-	-	-	-	-	-	-	-	-	-	-	17,611		
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	2,447	19,323	1,712	-	-	-	-	-	-	-	-	-	-	-	-	23,482		
TOTAL BUDGET		\$ 226,500	\$ 465,000	\$ 353,850	\$ 2,000	\$ 8,000	\$ 32,000	\$ 1,250	\$ 5,000	\$ 5,000	\$ 2,500	\$ 4,650	\$ 9,500	\$ 3,500	\$ 500	\$ -	\$ 1,119,250	-4.7%	
ACTUALS 9 MONTHS		170,703	396,090	263,352	1,019	5,290	28,001	-	1,662	3,291	770	3,685	6,892	-	436	-	881,191		
ADJUSTMENTS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL PROJECTED ACTUAL		\$ 227,603	\$ 528,120	\$ 351,136	\$ 1,359	\$ 7,053	\$ 37,335	\$ -	\$ 2,216	\$ 4,388	\$ 1,027	\$ 4,913	\$ 9,189	\$ -	\$ 582	\$ -	\$ 1,174,921		
		-0.5%	-12.0%	0.8%	47.2%	13.4%	-14.3%	0.0%	125.7%	13.9%	143.4%	-5.4%	3.4%	0.0%			-4.7%		

Notes:

Therapy Supplies: Usually ordered at year end.

Outside Service Fees - Diagnostic is Mobile X-Ray charges and Lab fees

Expense increase (decrease)	\$ (55,671)
Cash Basis increase (decrease)	\$ (55,671)
% increase (decrease)	-4.7%
Cost we could avoid if necessary	\$ 0

Fiscal Year 2024

Dietary/Support Expenses

		Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-Needs	Day School Ann Haskins Life Skills	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Foglia Life Skills	Day School Nathan Life Skills	Admin	Trans	TOTALS	
Food	Budget	\$ 6,000	\$ 48,000	\$ 186,000	\$ -	\$ 500	\$ 150	\$ 150	\$ 50	\$ 3,500	\$ 150	\$ -	\$ 4,000	\$ 150	\$ 2,000	\$ -	\$ 250,650	2.7%
	Actuals 9 mos.	3,335	36,781	138,207	-	379	-	-	-	2,208	99	-	1,557	-	541	-	183,107	
	Adjustments																	
	Projected Actual	4,446	49,041	184,277	-	505	-	-	-	2,945	132	-	2,076	-	721	-	244,143	
Nourishments	Budget	65,000	120,000	126,000	-	-	-	-	-	-	-	-	-	-	-	-	\$ 311,000	-1.2%
	Actuals 9 mos.	45,826	97,313	92,847	-	-	-	-	-	-	-	-	-	-	-	-	235,986	
	Adjustments																	
	Projected Actual	61,102	129,750	123,796	-	-	-	-	-	-	-	-	-	-	-	-	314,649	
Dietician	Budget	5,500	15,000	21,000	-	-	-	-	-	-	-	-	-	-	-	-	\$ 41,500	-6.0%
	Actuals 9 mos.	5,029	12,288	15,800	-	-	-	-	-	-	-	-	-	-	-	-	33,117	
	Adjustments																	
	Projected Actual	6,706	16,383	21,067	-	-	-	-	-	-	-	-	-	-	-	-	44,156	
Outside Service Fees	Budget	-	1,500	3,000	-	-	-	-	-	-	-	-	-	-	-	-	\$ 4,500	-9.2%
	Actuals 9 mos.	-	1,165	2,551	-	-	-	-	-	-	-	-	-	-	-	-	3,716	
	Adjustments																	
	Projected Actual	-	1,553	3,401	-	-	-	-	-	-	-	-	-	-	-	-	4,954	
Kitchen Supplies	Budget	400	12,000	10,800	50	150	100	50	150	250	50	200	100	50	100	-	\$ 24,450	-1.4%
	Actuals 9 mos.	291	9,405	8,478	-	93	-	-	76	186	23	-	49	-	-	-	18,601	
	Adjustments																	
	Projected Actual	387	12,540	11,304	-	124	-	-	101	248	31	-	66	-	-	-	24,801	
Vending Supplies	Budget	-	-	-	-	2,500	2,400	-	-	-	-	-	-	-	-	-	\$ 4,900	87.4%
	Actuals 9 mos.	-	-	-	-	-	1,961	-	-	-	-	-	-	-	-	-	1,961	
	Adjustments																	
	Projected Actual	-	-	-	-	-	2,614	-	-	-	-	-	-	-	-	-	2,614	
TOTAL BUDGET		\$ 76,900	\$ 196,500	\$ 346,800	\$ 50	\$ 3,150	\$ 2,650	\$ 200	\$ 200	\$ 3,750	\$ 200	\$ 200	\$ 4,100	\$ 200	\$ 2,100	\$ -	\$ 637,000	0.3%
ACTUALS 9 MONTHS		54,481	156,951	257,884	-	472	1,961	-	76	2,395	122	-	1,606	-	541	-	476,487	
ADJUSTMENTS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL PROJECTED ACTUAL		\$ 72,641	\$ 209,267	\$ 343,845	\$ -	\$ 629	\$ 2,614	\$ -	\$ 101	\$ 3,193	\$ 163	\$ -	\$ 2,141	\$ -	\$ 721	\$ -	\$ 635,316	
		5.9%	-6.1%	0.9%	0.0%	400.6%	1.4%	0.0%	98.6%	17.4%	22.7%	0.0%	91.5%	0.0%	191.2%		0.3%	

Notes:

Adding Vending Machine to CDS MHC & CDS MWC

Expense increase (decrease)	\$ 1,684
Cash Basis increase (decrease)	\$ 1,684
% increase (decrease)	0.3%
Cost we could avoid if necessary	\$ 0

Fiscal Year 2024

Housekeeping Expenses

		Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-Needs	Day School Ann Haskins Life Skills	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Foglia Life Skills	Day School Nathan Life Skills	Admin	Trans	TOTALS	
Linen	Budget	\$ 2,070	\$ 4,100	\$ 6,000	\$ 400	\$ 1,000	\$ 1,200	\$ 450	\$ 150	\$ 150	\$ 100	\$ 100	\$ 100	\$ 450	\$ -	\$ -	\$ 16,270	23.4%
	Actuals 9 mos.	1,571	3,781	4,150	-	144	-	-	153	90	-	-	-	-	-	-	9,889	
	Adjustments																	
	Projected Actual	2,095	5,041	5,534	-	192	-	-	203	120	-	-	-	-	-	-	13,186	
Laundry Supplies	Budget	6,745	10,000	9,000	400	4,000	1,500	250	2,000	75	1,000	600	450	250	-	-	\$ 36,270	9.6%
	Actuals 9 mos.	4,470	7,595	4,777	508	2,688	1,186	-	1,909	48	1,037	297	297	-	-	-	24,811	
	Adjustments																	
	Projected Actual	5,960	10,126	6,370	677	3,583	1,582	-	2,545	64	1,382	395	395	-	-	-	33,081	
Housekeeping Sup	Budget	10,000	24,000	30,000	1,000	8,500	7,000	2,500	4,000	4,700	1,100	5,000	12,000	2,500	4,600	-	\$ 116,900	2.8%
	Actuals 9 mos.	8,023	21,557	18,859	965	7,304	5,396	-	2,742	3,522	872	3,853	9,323	-	2,898	-	85,315	
	Adjustments																	
	Projected Actual	10,697	28,743	25,145	1,287	9,739	7,195	-	3,656	4,696	1,163	5,138	12,431	-	3,864	-	113,753	
Outside Serv Fees-Hskpg	Budget	250	500	600	7,870	4,000	450	300	1,000	34,544	-	300	300	300	300	-	\$ 50,714	-37.6%
	Actuals 9 mos.	19,100	4,095	8,306	530	1,024	2,288	-	1,220	24,408	-	-	-	-	-	-	60,970	
	Adjustments																	
	Projected Actual	25,466	5,460	11,074	707	1,365	3,050	-	1,627	32,544	-	-	-	-	-	-	81,294	
TOTAL BUDGET		\$ 19,065	\$ 38,600	\$ 45,600	\$ 9,670	\$ 17,500	\$ 10,150	\$ 3,500	\$ 7,150	\$ 39,469	\$ 2,200	\$ 6,000	\$ 12,850	\$ 3,500	\$ 4,900	\$ -	\$ 220,154	-8.8%
ACTUALS 9 MONTHS		33,164	37,028	36,092	2,003	11,159	8,870	-	6,023	28,069	1,909	4,150	9,620	-	2,898	-	180,985	
ADJUSTMENTS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL PROJECTED ACTUAL		\$ 44,218	\$ 49,371	\$ 48,123	\$ 2,671	\$ 14,879	\$ 11,827	\$ -	\$ 8,031	\$ 37,425	\$ 2,545	\$ 5,533	\$ 12,826	\$ -	\$ 3,864	\$ -	\$ 241,314	
		-56.9%	-21.8%	-5.2%	262.0%	17.6%	-14.2%	0.0%	-11.0%	5.5%	-13.6%	8.4%	0.2%	0.0%	26.8%		-8.8%	

Note:

Outside Service Fees includes People Ready

Expense increase (decrease)	\$ (21,160)
Cash Basis increase (decrease)	\$ (21,160)
% increase (decrease)	-8.8%
Cost we could avoid if necessary	\$ 0

Fiscal Year 2024
Occupancy Expenses

		Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-Needs	Day School Ann Haskins Life Skills	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Foglia Life Skills	Day School Nathan Life Skills	Admin	Trans	TOTALS		
Gas	Budget	\$ 10,000	\$ 29,500	\$ 64,600	\$ 15,500	\$ 12,000	\$ 13,800	\$ 2,700	\$ 4,500	\$ 5,000	\$ 3,000	\$ 1,700	\$ 4,100	\$ 3,300	\$ 8,800	\$ -	\$ 178,500	-2.3%	
	Actuals 9 mos.	7,573	23,471	50,930	10,450	9,740	12,816	-	3,474	3,855	2,477	1,508	3,676	-	7,065	-	137,034	-	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	10,098	31,294	67,906	13,934	12,987	17,088	-	4,632	5,140	3,303	2,011	4,901	-	9,419	-	\$ 182,712		
Electric	Budget	23,500	14,000	51,000	5,000	22,000	39,200	5,387	9,500	9,500	2,000	7,000	16,500	6,584	13,000	-	224,171	-1.9%	
	Actuals 9 mos.	19,858	12,950	39,354	3,972	16,701	32,822	-	7,943	7,943	1,513	5,140	12,332	-	10,941	-	171,469	-	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	26,477	17,266	52,472	5,295	22,269	43,762	-	10,591	10,591	2,017	6,854	16,443	-	14,587	-	228,625		
Sewer/Water	Budget	5,446	26,599	30,662	1,052	6,010	17,280	3,104	4,209	1,203	2,907	696	1,570	3,794	5,760	-	110,292	9.9%	
	Actuals 9 mos.	3,965	19,368	22,326	766	4,376	12,582	-	3,065	876	2,117	507	1,143	-	4,194	-	75,286	-	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	5,287	25,825	29,768	1,022	5,835	16,777	-	4,086	1,168	2,823	676	1,524	-	5,592	-	100,382		
Disposal	Budget	19,944	6,436	12,378	942	1,451	4,674	1,488	1,884	1,884	726	484	645	1,819	1,612	-	56,367	5.4%	
	Actuals 9 mos.	14,523	3,782	9,698	686	2,194	3,769	-	1,372	1,372	548	282	619	-	1,260	-	40,104	-	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	19,363	5,042	12,931	915	2,925	5,025	-	1,829	1,829	731	376	825	-	1,681	-	53,472		
Landscaping	Budget	7,819	6,997	21,018	1,214	4,714	5,225	2,700	3,296	4,090	936	1,742	3,503	3,300	3,504	-	70,058	64.9%	
	Actuals 5 mos.	2,648	2,007	6,530	521	1,570	1,956	-	1,041	1,041	392	470	1,095	-	652	-	19,923	-	
	Adjustments	1,975	1,554	-	395	1,272	1,327	-	790	790	282	442	885	-	885	-	10,597	-	
<i>July-Nov. Apr-Jun</i>	Projected Actual	6,211	4,766	10,448	1,228	3,784	4,457	-	2,456	2,456	910	1,193	2,638	-	1,929	-	42,474		
Snow Removal	Budget	6,860	10,500	16,560	1,372	2,980	5,800	3,087	2,744	2,744	1,500	1,256	2,512	3,773	2,036	-	63,724	12.0%	
	Actuals 5 mos.	6,860	10,400	16,998	1,372	2,972	5,960	-	2,744	2,744	1,486	992	2,296	-	2,084	-	56,908	-	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Nov-Mar</i>	Projected Actual	6,860	10,400	16,998	1,372	2,972	5,960	-	2,744	2,744	1,486	992	2,296	-	2,084	-	56,908		
Maintenance	Budget	5,000	14,000	31,800	500	3,500	7,000	3,000	1,500	2,000	150	1,000	2,000	3,000	2,000	-	76,450	17.1%	
	Actuals 9 mos.	2,277	9,785	18,763	288	4,722	6,771	-	1,005	1,857	-	330	770	-	2,387	-	48,955	-	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	3,036	13,046	25,018	384	6,296	9,028	-	1,341	2,476	-	440	1,026	-	3,183	-	65,273		
Real Estate Taxes	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Insurance-Building	Budget	11,683	21,029	46,734	2,337	11,683	26,286	5,257	9,346	9,736	2,337	7,594	17,719	6,426	16,551	-	194,718	39.8%	
	Actuals 9 mos.	6,499	11,314	25,150	1,675	6,711	14,254	-	6,704	6,704	1,677	5,248	10,511	-	7,991	-	104,438	-	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	8,665	15,086	33,533	2,233	8,948	19,005	-	8,939	8,939	2,236	6,997	14,015	-	10,655	-	139,251		
Service Cont-Bldg	Budget	7,477	7,505	9,282	1,077	919	360	320	5,757	4,579	77	1,219	2,785	480	360	-	42,197	177.4%	
	Actuals 9 mos.	4,179	-	-	425	-	-	-	3,306	2,044	-	568	885	-	-	-	11,407	-	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	5,572	-	-	567	-	-	-	4,408	2,725	-	757	1,180	-	-	-	15,210		
Rent	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	

Fiscal Year 2024

Occupancy Expenses

		Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-Needs	Day School Ann Haskins Life Skills	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Foglia Life Skills	Day School Nathan Life Skills	Admin	Trans	TOTALS	
Interest Expense	Budget	-	-	-	-	-	-	-	-	-	-	14,956	34,898	-	-	-	49,854	-17.9%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	13,666	31,887	-	-	-	45,553	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	-	-	-	-	-	-	-	-	-	-	18,221	42,516	-	-	-	60,737	
Telephone	Budget	10,683	5,086	13,252	2,141	1,659	2,689	3,482	4,527	4,334	1,112	562	1,496	4,255	9,403	-	64,681	17.0%
	Actuals 9 mos.	7,779	3,703	9,650	1,559	1,208	1,958	-	3,297	3,156	810	409	1,090	-	6,847	-	41,465	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	10,372	4,938	12,867	2,078	1,610	2,610	-	4,395	4,208	1,080	546	1,453	-	9,129	-	55,286	
Dep-Land Imp	Budget	10,151	9,136	7,905	78	7,536	29,294	14,128	1,287	758	-	36,841	85,962	17,267	34,911	1,019	256,273	54.0%
	Actuals 9 mos.	7,358	3,136	5,598	8	5,652	2,219	-	929	503	-	27,631	64,472	-	6,431	833	124,770	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	9,811	4,182	7,464	10	7,536	2,958	-	1,239	670	-	36,841	85,962	-	8,575	1,111	166,360	
Dep-Building	Budget	-	93,950	385,482	-	81,450	166,560	74,004	-	187,227	-	107,799	251,531	90,450	108,467	-	1,546,920	18.2%
	Actuals 9 mos.	-	70,462	289,112	-	61,088	100,508	-	-	140,420	-	80,849	188,648	-	50,705	-	981,791	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	-	93,950	385,482	-	81,450	134,010	-	-	187,227	-	107,799	251,531	-	67,606	-	1,309,055	
Dep-Building Imp	Budget	134,388	49,936	82,899	276	34,277	38,608	-	6,570	9,396	21,146	539	1,258	-	10,724	-	390,017	17.6%
	Actuals 9 mos.	99,948	35,489	32,023	148	24,042	21,619	-	4,779	6,889	15,860	404	943	-	6,560	-	248,704	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	133,264	47,319	42,697	198	32,055	28,825	-	6,372	9,185	21,146	539	1,258	-	8,747	-	331,605	
Dep-Leasehold Imp	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fire/Sec/Alarm/Sprk	Budget	3,384	6,217	21,737	593	4,647	7,558	2,126	2,519	5,170	965	832	1,941	2,597	3,450	-	63,736	-3.0%
	Actuals 9 mos.	3,608	2,745	18,594	506	2,879	7,292	-	2,433	4,428	708	904	2,424	-	2,741	-	49,263	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	4,811	3,660	24,792	675	3,839	9,723	-	3,244	5,904	944	1,205	3,232	-	3,655	-	65,684	
Cable Television	Budget	1,445	3,036	3,246	-	-	-	-	-	-	-	-	-	-	-	-	7,727	9.5%
	Actuals 9 mos.	853	2,205	2,234	-	-	-	-	-	-	-	-	-	-	-	-	5,292	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	1,138	2,940	2,978	-	-	-	-	-	-	-	-	-	-	-	-	7,056	
Pest Control	Budget	1,281	1,176	2,862	256	941	2,992	276	512	512	235	181	422	336	998	-	12,980	7.8%
	Actuals 9 mos.	963	882	2,194	193	706	2,217	-	385	401	176	15	35	-	862	-	9,030	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	1,284	1,176	2,926	257	941	2,956	-	514	535	235	20	47	-	1,150	-	12,040	
TOTAL BUDGET		\$ 259,061	\$ 305,103	\$ 801,417	\$ 32,338	\$ 195,767	\$ 367,326	\$ 121,059	\$ 58,151	\$ 248,133	\$ 37,091	\$ 184,401	\$ 428,842	\$ 147,381	\$ 221,576	\$ 1,019	\$ 3,408,665	17.9%
ACTUALS 9 MONTHS		188,891	211,701	549,155	22,568	144,559	226,741	-	42,477	184,232	27,764	138,923	322,827	-	110,721	833	2,171,393	
ADJUSTMENTS		1,975	1,554	-	395	1,272	1,327	-	790	790	282	442	885	-	885	-	10,597	
TOTAL PROJECTED ACTUAL		252,250	280,890	728,282	30,167	193,446	302,183	-	56,789	245,796	36,910	185,468	430,848	-	147,992	1,111	2,892,131	
		2.7%	8.6%	10.0%	7.2%	1.2%	21.6%	0.0%	2.4%	1.0%	0.5%	-0.6%	-0.5%	0.0%	49.7%		17.9%	

Notes:

Landscaping - "7.5" months of the year (Apr - Nov) per contracts.
 Landscaping is adjusted for Mulch that will be applied this spring
 Snow Removal - "5" months of the year (Nov - March) per contracts.
 Depreciation is adjusted for expected additions throughout the year

Expense increase (decrease) \$ 516,534
 Cash Basis increase (decrease) \$ 386,190
 % increase (decrease) w/o depreciation 4.5%
 Cost we could avoid if necessary \$ 0

**Fiscal Year 2024
Equipment Expenses**

		Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-Needs	Day School Ann Haskins Life Skills	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Foglia Life Skills	Day School Nathan Life Skills	Admin	Trans	TOTALS	
Copier Expense	Budget	\$ 900	\$ 1,500	\$ 2,100	\$ 100	\$ 1,000	\$ 1,700	\$ 500	\$ 900	\$ 4,500	\$ 500	\$ 1,000	\$ 3,000	\$ 2,000	\$ 3,000	\$ -	\$ 22,700	26.1%
	Actuals 9 mos.	653	907	1,470	60	559	1,065	-	694	3,135	162	962	2,158	-	1,676	-	13,500	
	Adjustments																	
	Projected Actual	870	1,209	1,960	80	745	1,420	-	926	4,180	216	1,282	2,878	-	2,234	-	\$ 18,000	
Service Cont.-Equip	Budget	3,233	5,333	12,286	2,515	4,224	8,318	3,780	1,896	1,181	1,194	2,842	4,509	4,620	28,707	-	84,638	-16.2%
	Actuals 9 mos.	4,130	11,770	16,396	1,931	3,231	4,642	-	1,507	2,722	960	2,553	4,468	-	21,421	-	75,731	
	Adjustments																	
	Projected Actual	5,507	15,693	21,861	2,575	4,308	6,189	-	2,010	3,629	1,281	3,404	5,957	-	28,561	-	100,974	
Insurance Equip.	Budget	72	129	288	14	72	161	32	57	60	14	47	109	39	102	-	1,196	-93.2%
	Actuals 9 mos.	950	2,017	2,835	241	1,071	1,898	-	836	1,189	710	209	626	-	590	-	13,174	
	Adjustments																	
	Projected Actual	1,267	2,689	3,780	322	1,428	2,531	-	1,114	1,586	946	279	835	-	787	-	17,565	
Dep-Furn & Equip	Budget	58,218	180,609	129,317	2,701	31,975	41,297	3,900	12,968	64,801	4,348	48,718	108,654	4,767	113,675	4,643	810,591	12.8%
	Actuals 9 mos.	41,059	114,289	85,665	2,018	21,176	27,720	-	9,149	46,052	3,241	35,577	79,813	-	70,431	2,748	538,939	
	Adjustments																	
	Projected Actual	54,746	152,385	114,220	2,690	28,235	36,960	-	12,199	61,403	4,321	47,437	106,418	-	93,909	3,664	718,586	
Expensed Equipment	Budget	12,500	25,000	30,000	500	5,000	9,400	500	600	6,000	250	1,000	4,000	1,000	3,000	150	98,900	9.9%
	Actuals 9 mos.	9,477	18,423	16,939	180	4,998	4,985	-	430	2,306	-	1,620	4,023	-	4,117	-	67,497	
	Adjustments																	
	Projected Actual	12,636	24,564	22,585	240	6,664	6,646	-	574	3,074	-	2,160	5,364	-	5,489	-	89,996	
Computer Software	Budget	7,622	21,211	36,294	1,549	1,345	1,549	1,300	150	150	150	150	150	150	188,952	-	260,722	2.3%
	Actuals 9 mos.	4,840	12,918	20,240	989	842	1,119	-	107	119	83	83	143	-	149,600	-	191,085	
	Adjustments																	
	Projected Actual	6,453	17,224	26,987	1,319	1,123	1,492	-	143	159	111	111	191	-	199,467	-	254,779	
Computer Supplies	Budget	100	1,000	300	-	50	300	100	-	100	-	50	100	200	2,500	-	4,800	2.3%
	Actuals 9 mos.	-	1,117	270	-	61	233	-	-	65	-	17	34	-	1,722	-	3,519	
	Adjustments																	
	Projected Actual	-	1,489	360	-	82	310	-	-	87	-	23	45	-	2,296	-	4,692	
Equipment Repairs	Budget	3,000	8,000	6,000	300	1,500	2,000	200	1,500	750	200	1,000	500	200	-	-	25,150	32.9%
	Actuals 9 mos.	1,349	258	6,980	171	-	2,695	-	1,006	346	-	1,048	53	-	284	-	14,191	
	Adjustments																	
	Projected Actual	1,799	344	9,307	227	-	3,593	-	1,342	461	-	1,398	71	-	379	-	18,921	
Computer Support	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	43,820	-	43,820	19.9%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	27,411	-	27,411	
	Adjustments																	
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	36,548	-	36,548	
Data Proc/Connection	Budget	6,004	9,108	14,406	1,201	2,602	5,602	4,941	2,401	2,401	1,301	1,201	2,801	6,039	10,007	-	70,015	20.1%
	Actuals 9 mos.	5,520	6,755	8,433	628	4,330	3,853	-	2,517	2,517	1,113	911	1,828	-	5,324	-	43,729	
	Adjustments																	
	Projected Actual	7,359	9,006	11,244	838	5,773	5,137	-	3,356	3,356	1,484	1,215	2,438	-	7,099	-	58,306	
Equipment Rental	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Adjustments																	
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	

Fiscal Year 2024

Equipment Expenses

		Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-Needs	Day School Ann Haskins Life Skills	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Foglia Life Skills	Day School Nathan Life Skills	Admin	Trans	TOTALS	
Computer Equip - Other	Budget	250	1,000	2,100	100	200	200	500	200	200	200	200	300	300	11,191	-	16,941	107.2%
	Actuals 9 mos.	111	722	38	-	-	12	-	-	-	-	3	30	-	5,217	-	6,133	
	Adjustments			-													-	
	Projected Actual	147	963	50	-	-	16	-	-	-	-	4	40	-	6,956	-	8,177	
TOTAL BUDGET		\$ 91,899	\$ 252,890	\$ 233,091	\$ 8,980	\$ 47,968	\$ 70,527	\$ 15,753	\$ 20,672	\$ 80,143	\$ 8,157	\$ 56,208	\$ 124,123	\$ 19,315	\$ 404,954	\$ 4,793	\$ 1,439,473	8.5%
ACTUALS 9 MONTHS		68,089	169,174	159,264	6,218	36,267	48,221	-	16,247	58,451	6,270	42,985	93,178	-	287,795	2,748	994,908	
ADJUSTMENTS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL PROJECTED ACTUAL		\$ 90,786	\$ 225,565	\$ 212,352	\$ 8,291	\$ 48,357	\$ 64,295	\$ -	\$ 21,663	\$ 77,935	\$ 8,360	\$ 57,313	\$ 124,237	\$ -	\$ 383,726	\$ 3,664	\$ 1,326,544	
		1.2%	12.1%	9.8%	8.3%	-0.8%	9.7%	0.0%	-4.6%	2.8%	-2.4%	-1.9%	-0.1%	0.0%	5.5%	30.8%	8.5%	

Notes:

Depreciation is adjusted for expected additions throughout the year

Expense increase (decrease)	\$	112,929
Cash Basis increase (decrease)	\$	92,005
% increase (decrease) w/o depreciation		1.6%
Cost we could avoid if necessary	\$	0

Fiscal Year 2024

Vehicles Expenses

		Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-Needs	Day School Ann Haskins Life Skills	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Foglia Life Skills	Day School Nathan Life Skills	Admin	Trans	TOTALS	
Gasoline	Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,912	\$ 23,912	4.9%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	17,092	17,092	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	22,790	22,790	
Repairs	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000	25,000	31.3%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	14,280	14,280	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	19,039	19,039	
Insurance	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	69,217	69,217	38.5%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	37,486	37,486	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	49,982	49,982	
Depreciation	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	97,592	97,592	33.2%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	54,934	54,934	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	73,245	73,245	
Outside Srvic Fees	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	9,000	9,000	-5.4%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,133	1,133	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,000	6,000	
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	9,511	9,511	
TOTAL BUDGET		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 224,721	\$ 224,721	28.7%
ACTUALS 9 MONTHS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	124,926	124,926	
ADJUSTMENTS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,000	6,000	
TOTAL PROJECTED ACTUAL		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 174,567	\$ 174,567	
																28.7%	28.7%	

Notes:

Vehicles includes one detailing of Buses and vans before year-end

Expense increase (decrease)	\$ 50,154
Cash Basis increase (decrease)	\$ 24,347
% increase (decrease) w/o depreciation	14.8%
Cost we could avoid if necessary	\$ 0

Fiscal Year 2024

Administrative Expenses

		Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-	Day School Ann Haskins Life Skills	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Nathan Life Skills	Admin	Trans	TOTALS		
Promotional Advert.	Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,530	\$ 456	\$ 600	\$ -	\$ 264	\$ 744	\$ 336	\$ 947	\$ -	\$ 4,877	790.1%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	411	-	411	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	548	-	548	
Advert. Help Wanted	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	163,440	-	163,440	3.2%
	Actuals 9 mos.	-	105	-	-	-	-	-	-	-	-	-	-	-	118,722	-	118,827	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	-	140	-	-	-	-	-	-	-	-	-	-	-	158,296	-	158,436	
Postage Expense	Budget	350	2,000	-	50	50	300	50	200	450	50	200	-	50	3,000	-	6,750	-5.5%
	Actuals 9 mos.	122	1,635	-	18	18	206	-	36	36	-	-	-	-	3,285	-	5,355	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	163	2,180	-	24	25	275	-	48	48	-	-	-	-	4,380	-	7,140	
Audit Expense	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	103,500	-	103,500	11.3%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	56,250	-	56,250	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	13,500	-	13,500	
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	93,000	-	93,000	
Legal Expense	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	50,000	-	50,000	400.0%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	7,500	-	7,500	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	10,000	
Office Supplies	Budget	2,000	4,000	3,000	200	1,200	1,500	1,000	1,700	3,000	300	1,000	3,000	1,000	20,000	-	42,900	5.6%
	Actuals 9 mos.	1,915	2,765	2,455	168	656	1,157	-	1,604	3,040	26	846	2,035	-	13,812	-	30,479	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	2,553	3,686	3,273	224	874	1,542	-	2,139	4,053	35	1,128	2,714	-	18,416	-	40,638	
Employee Party	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	45,000	-	45,000	109.6%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	21,474	-	21,474	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	21,474	-	21,474	
Ins. Gen & Profess.	Budget	18,530	53,880	72,918	3,706	15,394	42,762	3,849	7,412	7,412	7,697	11,118	25,942	4,704	14,254	-	289,578	12.8%
	Actuals 9 mos.	17,371	39,945	52,115	3,474	6,876	6,962	-	10,422	16,789	2,606	3,474	8,396	-	24,095	-	192,526	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	23,161	53,260	69,486	4,632	9,168	9,283	-	13,896	22,386	3,475	4,631	11,195	-	32,127	-	256,701	
Lics. Tax, Reg Fees	Budget	400	2,500	300	-	200	300	-	400	400	-	60	135	-	150	400	5,245	58.3%
	Actuals 9 mos.	400	601	-	-	100	105	-	400	400	-	57	133	-	168	120	2,485	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	533	802	-	-	133	140	-	533	533	-	76	178	-	224	160	3,313	
Meetings	Budget	850	2,000	1,800	700	2,000	2,500	1,000	500	1,000	100	250	700	1,000	12,000	-	26,400	36.0%
	Actuals 9 mos.	876	1,981	945	376	1,020	1,236	-	191	365	77	58	192	-	7,244	-	14,560	
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Projected Actual	1,169	2,641	1,260	501	1,360	1,648	-	255	486	103	77	256	-	9,659	-	19,413	

Fiscal Year 2024

Administrative Expenses

		Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-	Day School Ann Haskins Life Skills	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Foglia Life Skills	Day School Nathan Life Skills	Admin	Trans	TOTALS	
Outside Srvc Fees- Admin	Budget	1,000	1,000	2,190	150	425	500	150	500	5,500	600	750	3,000	500	85,000	-	101,265	-9.4%
	Actuals 9 mos.	817	14,891	1,816	131	317	326	-	682	3,633	516	747	2,281	-	57,685	-	83,841	-
	Projected Actual	1,089	19,855	2,421	175	423	435	-	909	4,844	688	995	3,041	-	76,913	-	111,788	-
Bad Debt Expense	Budget	5,000	10,000	15,000	-	-	-	-	-	-	-	-	-	-	-	-	30,000	22.4%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	2,500	10,000	12,000	-	-	-	-	-	-	-	-	-	-	-	-	24,500	-
Interest Expense	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	75,000	-	75,000	-18.0%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	68,602	-	68,602	-
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	91,470	-	91,470	-
Volunteer Expense	Budget	440	1,312	2,130	258	1,140	2,450	-	355	-	172	527	-	-	3,880	-	12,664	563.0%
	Actuals 9 mos.	73	124	599	61	109	170	-	25	43	14	14	37	-	164	-	1,433	-
	Projected Actual	97	166	798	81	146	227	-	34	57	18	18	49	-	219	-	1,910	-
Provider Taxes	Budget	216,970	541,880	644,612	-	-	-	-	-	-	-	-	-	-	-	-	1,403,462	7.0%
	Actuals 9 mos.	156,714	385,389	441,405	-	-	-	-	-	-	-	-	-	-	-	-	983,508	-
	Projected Actual	208,952	513,852	588,540	-	-	-	-	-	-	-	-	-	-	-	-	1,311,344	-
Outside Serv. Fees - Benefits	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	15,516	-	15,516	11.2%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	10,462	-	10,462	-
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	13,950	-	13,950	-
Bank Fees	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	9,000	-	9,000	-0.6%
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	6,787	-	6,787	-
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	9,050	-	9,050	-
TOTAL BUDGET	\$ 245,540	\$ 618,572	\$ 741,950	\$ 5,064	\$ 20,409	\$ 50,312	\$ 7,579	\$ 11,523	\$ 18,362	\$ 8,919	\$ 14,169	\$ 33,521	\$ 7,590	\$ 600,687	\$ 400	\$ 2,384,597	9.7%	
ACTUALS 9 MONTHS	178,287	447,436	499,334	4,228	9,097	10,163	-	13,360	24,305	3,240	5,195	13,074	-	396,662	120	1,604,499	-	
ADJUSTMENTS	2,500	10,000	12,000	-	-	-	-	-	-	-	-	-	-	13,500	-	38,000	-	
TOTAL PROJECTED ACTUAL	\$ 240,216	\$ 606,582	\$ 677,778	\$ 5,637	\$ 12,129	\$ 13,550	\$ -	\$ 17,814	\$ 32,406	\$ 4,319	\$ 6,926	\$ 17,432	\$ -	\$ 539,725	\$ 160	\$ 2,174,674	9.7%	
		2.2%	2.0%	9.5%	-10.2%	68.3%	271.3%	0.0%	-35.3%	-43.3%	106.5%	104.6%	92.3%	0.0%	11.3%	150.0%	9.7%	

Adjustments:

Audit Expense: The 2023 Benefit Audit started in April
 Bad Debt: Expensed at year-end

Expense increase (decrease)	\$ 209,923
Cash Basis increase (decrease)	\$ 209,923
% increase (decrease)	9.7%
Cost we could avoid if necessary	\$ 0

Note:

Outside Service Fees - Admin: includes Dearborn FMLA Administration and an Employee Assistance Program.
 The Volunteer program has been limited due to Covid-19. The Volunteer Luncheon is held in April.

Fiscal Year 2024

Client/Student Expenses

		Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-Needs	Day School Ann Haskins Life Skills	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Foglia Life Skills	Day School Nathan Life Skills	Admin	Trans	TOTALS	
Recreational Outings	Budget	\$ 1,200	\$ 2,000	\$ 6,000	\$ 1,000	\$ 2,000	\$ 3,000	\$ 2,000	\$ 2,000	\$ 3,000	\$ 500	\$ 2,000	\$ 3,000	\$ 2,000	\$ -	\$ -	\$ 29,700	361.6%
	Actuals 9 mos.	945	1,506	146	352	237	1,617	-	-	-	23	-	-	-	-	-	4,826	
	Adjustments			-													-	
	Projected Actual	1,260	2,008	195	469	317	2,156	-	-	-	31	-	-	-	-	-	6,435	
Rec/Classroom Supplies	Budget	2,500	2,500	7,800	1,000	4,500	5,000	2,000	5,000	10,000	2,500	3,000	9,000	4,500	-	-	59,300	41.1%
	Actuals 9 mos.	619	1,353	4,981	640	4,132	4,061	-	1,869	5,544	581	1,969	5,771	-	-	-	31,520	
	Adjustments			-													-	
	Projected Actual	825	1,804	6,641	853	5,510	5,415	-	2,492	7,392	775	2,625	7,695	-	-	-	42,027	
Improvement of Service	Budget	4,000	10,000	12,000	200	200	500	100	-	100	-	25	25	25	-	-	27,175	9.6%
	Actuals 9 mos.	2,761	7,012	8,294	-	108	322	-	-	73	-	4	17	-	-	-	18,591	
	Adjustments			-													-	
	Projected Actual	3,682	9,349	11,059	-	144	429	-	-	97	-	6	23	-	-	-	24,788	
Client/Student Events	Budget	4,500	4,500	12,000	500	1,000	3,000	500	400	1,000	250	400	1,000	750	-	-	29,800	206.1%
	Actuals 9 mos.	2,109	-	5,074	176	229	(614)	-	111	207	11	-	-	-	-	-	7,302	
	Adjustments			-													-	
	Projected Actual	2,812	-	6,765	235	305	(818)	-	149	276	14	-	-	-	-	-	9,737	
Marklund Store	Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-100.0%
	Actuals 9 mos.	-	-	-	-	-	10	-	-	-	-	-	-	-	-	-	10	
	Adjustments																-	
	Projected Actual	-	-	-	-	-	13	-	-	-	-	-	-	-	-	-	13	
TOTAL BUDGET		\$ 12,200	\$ 19,000	\$ 37,800	\$ 2,700	\$ 7,700	\$ 11,500	\$ 4,600	\$ 7,400	\$ 14,100	\$ 3,250	\$ 5,425	\$ 13,025	\$ 7,275	\$ -	\$ -	\$ 145,975	75.9%
ACTUALS 9 MONTHS		6,434	9,871	18,495	1,168	4,706	5,396	-	1,980	5,824	615	1,973	5,788	-	-	-	62,250	
ADJUSTMENTS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL PROJECTED ACTUAL		\$ 8,579	\$ 13,161	\$ 24,660	\$ 1,557	\$ 6,275	\$ 7,195	\$ -	\$ 2,640	\$ 7,765	\$ 820	\$ 2,630	\$ 7,718	\$ -	\$ -	\$ -	\$ 83,000	
		42.2%	44.4%	53.3%	73.4%	22.7%	59.8%	0.0%	180.3%	81.6%	296.6%	106.2%	68.8%	0.0%	0.0%	0.0%	75.9%	

Adjustments:

N/A

Expense increase (decrease)	\$ 62,975
Cash Basis increase (decrease)	\$ 62,975
% increase (decrease)	75.9%
Cost we could avoid if necessary	\$ 0