

# Marklund

## Fiscal Year 2025

### Consolidated Non-Salary Expense Totals

	FY2024 Y/E Projections	FY2025 Budget	Increase (Decrease)	% Increase (Decrease)
Employee Benefits	\$ 5,436,652	\$ 5,883,622	446,970	8.22%
Employee Expense *	458,330	528,056	69,726	15.21%
Consulting *	410,404	347,282	(63,122)	-15.38%
Consulting - Nurses & Aides *	4,982,812	3,972,911	(1,009,901)	-20.27%
Medical	1,323,133	1,281,950	(41,183)	-3.11%
Dietary & Support	658,972	677,608	18,636	2.83%
Housekeeping	323,103	333,885	10,782	3.34%
Occupancy	1,368,986	1,447,946	78,960	5.77%
Equipment	735,469	781,381	45,912	6.24%
Vehicles	119,801	129,857	10,056	8.39%
Administrative <i>(Not Including Salaries)</i> *	1,135,552	1,069,552	(66,000)	-5.81%
Provider Taxes *	1,397,580	1,454,536	56,956	4.08%
Interest Expense *	257,636	245,000	(12,636)	-4.90%
Client/Student	159,383	171,081	11,698	7.34%
Public Relations *	190,138	229,664	39,526	20.79%
<b>Total Direct Expenses</b>	<b>\$ 18,957,951</b>	<b>\$ 18,554,331</b>	<b>\$ (403,620)</b>	<b>-2.13%</b>

- \* Employee Expense - Diversity, Equity and Inclusion training will increase. Seminar attendance and Travel is anticipated to increase.
- \* Consulting - Respiratory Therapy is anticipated to decrease at the Wasmond Center. Will be replaced with in-house staff in FY2025.
- \* Consulting - Nurses & Aides - Hiring and retention is improving, so less agency is anticipated to fill open positions.
- \* Provider Taxes - Rates were increased in January 2024 including the MC/DD tiers. FY2025 taxes are also based on an increase in revenue.
- \* Interest Expense - The Line of Credit was calculated at an average balance of \$3.5M at 7%.
- \* Public Relations - Salaries and Benefits increased \$35K.

**Fiscal Year 2025  
Employee Expenses**

	Phillip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-Needs	Day School Ann Haskins Life Skills	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Nathan Life Skills	Admin	Trans	TOTALS	
Tuition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000	
Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	63,750	-	63,750	
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	85,000	-	85,000	
Seminars/Training	3,653	7,653	6,088	2,174	4,878	7,915	1,380	7,510	12,917	5,273	6,131	13,944	7,481	21,998	108,995	
Actuals 9 mos.	845	1,591	2,264	420	801	1,566	845	1,789	10,626	506	2,406	10,453	391	15,960	50,463	
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Projected Actual	1,127	2,122	3,018	561	1,068	2,088	1,127	2,386	14,169	674	3,208	13,937	521	34,613	80,617	
Mileage Reimb.	1,000	5,500	5,400	100	1,000	3,300	500	1,100	885	-	350	115	-	200	19,450	
Actuals 9 mos.	646	3,519	4,922	-	351	2,529	35	827	665	-	266	87	-	34	17,890	
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Projected Actual	861	4,692	6,562	-	468	3,372	47	1,102	886	-	354	116	-	45	23,853	
Dues & Subs.	4,000	5,000	11,500	65	160	2,670	100	1,500	2,500	500	1,500	2,500	1,500	25,550	59,045	
Actuals 9 mos.	3,399	3,399	8,694	10	16	1,717	24	1,050	1,689	432	1,059	1,752	887	18,202	42,330	
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Projected Actual	4,532	4,532	11,592	13	21	2,290	32	1,400	2,252	576	1,412	2,336	1,182	24,269	56,440	
Employee Recog	4,448	14,823	13,648	1,345	2,740	3,785	1,271	1,015	1,922	478	1,237	1,922	990	37,432	87,056	
Actuals 9 mos.	2,843	18,510	12,718	234	1,742	2,593	524	888	1,656	400	649	1,478	418	29,883	74,538	
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Projected Actual	3,791	24,680	16,958	311	2,323	3,458	699	1,184	2,208	534	866	1,970	558	39,844	99,384	
Onsite Training	900	800	4,176	465	465	465	100	782	1,304	261	782	1,304	784	35,482	48,070	
Actuals 9 mos.	681	585	3,585	340	340	340	8	340	340	340	488	347	134	16,232	24,103	
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Projected Actual	908	779	4,780	454	454	454	11	454	454	454	651	463	179	21,643	32,137	
Pagers	-	-	-	-	-	-	-	-	-	-	-	-	-	165	165	
Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	117	117	
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	156	156	
Uniforms	75	75	300	-	600	3,000	34	738	1,230	246	790	1,253	779	-	9,120	
Actuals 9 mos.	39	48	429	18	117	389	18	18	330	18	60	115	18	18	1,636	
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Projected Actual	51	64	572	24	156	518	24	24	440	24	80	153	24	24	2,182	
Travel/Sustenance	6,932	19,755	19,487	4,605	10,034	15,578	3,370	9,925	17,666	6,299	7,886	16,461	7,772	3,100	148,870	
Actuals 9 mos.	1,527	12,498	9,530	1,325	1,737	4,557	1,753	891	1,544	526	4,063	2,178	1,563	10,437	54,129	
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Projected Actual	2,036	16,664	12,706	1,767	2,316	6,076	2,337	1,187	2,059	701	5,417	2,904	2,084	13,916	72,171	
<b>TOTAL BUDGET</b>	<b>\$ 21,008</b>	<b>\$ 53,606</b>	<b>\$ 60,599</b>	<b>\$ 8,754</b>	<b>\$ 19,877</b>	<b>\$ 36,713</b>	<b>\$ 6,755</b>	<b>\$ 22,570</b>	<b>\$ 38,424</b>	<b>\$ 13,057</b>	<b>\$ 18,676</b>	<b>\$ 37,499</b>	<b>\$ 19,306</b>	<b>\$ 163,727</b>	<b>\$ 200</b>	<b>\$ 520,771</b>
<b>ACTUALS 9 MONTHS</b>	<b>9,980</b>	<b>40,151</b>	<b>42,142</b>	<b>2,348</b>	<b>5,104</b>	<b>13,692</b>	<b>3,207</b>	<b>5,803</b>	<b>16,851</b>	<b>2,222</b>	<b>8,991</b>	<b>16,410</b>	<b>3,411</b>	<b>158,609</b>	<b>34</b>	<b>328,955</b>
<b>ADJUSTMENTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,000</b>	<b>-</b>	<b>10,000</b>
<b>TOTAL PROJECTED ACTUAL</b>	<b>\$ 13,307</b>	<b>\$ 53,534</b>	<b>\$ 56,189</b>	<b>\$ 3,131</b>	<b>\$ 6,806</b>	<b>\$ 18,256</b>	<b>\$ 4,276</b>	<b>\$ 7,738</b>	<b>\$ 22,468</b>	<b>\$ 2,963</b>	<b>\$ 11,988</b>	<b>\$ 21,879</b>	<b>\$ 4,548</b>	<b>\$ 224,813</b>	<b>\$ 45</b>	<b>\$ 451,940</b>
	57.9%	0.1%	7.8%	179.6%	192.1%	101.1%	58.0%	191.7%	71.0%	340.7%	55.8%	71.4%	324.5%	-27.2%	15.2%	

**Adjustments:**  
\$10K for anticipated seminars  
Expense increase (decrease) \$ 68,830  
Cash Basis increase (decrease) \$ 68,830  
% increase (decrease) 15.2%  
Cost we could avoid if necessary \$ 127,056

**Fiscal Year 2025  
Consulting Expenses**

	Philip Center	Wasmond Center	Mill Creek			Community			Day School		Day School		Day School		Day School		TOTALS
			16 Bed Homes	Day Service MPC	Day Service MWC	Day Service MHC	Bridge Builder NEC	Bloomingdale Multi-Needs	Day School Ann Haskins Life Skills	Day School Elgin Multi- Needs	Day School Foglia Multi- Needs	Day School Foglia Life Skills	Day School Nathan Life Skills	Admin	Trans		
Neurologist																	0.0%
Budget																	
Actuals 9 mos.																	
Adjustments																	
Projected Actual																	
Medical Director																	4.3%
Budget	25,848	31,200	30,000														87,048
Actuals 9 mos.	19,113	21,000	22,500														62,613
Adjustments																	
Projected Actual	25,484	28,000	30,000														83,484
Orthopedic																	9.1%
Budget	2,000	6,000															8,000
Actuals 9 mos.	1,000	4,500															5,500
Adjustments																	
Projected Actual	1,333	6,000															7,333
Pharmacy																	-4.3%
Budget	1,890	5,000	8,064														14,954
Actuals 9 mos.	1,178	3,275	7,263														11,715
Adjustments																	
Projected Actual	1,570	4,367	9,684														15,620
Vision																	26.0%
Budget	450	1,500	3,500														5,450
Actuals 9 mos.	150	750	2,344														3,244
Adjustments																	
Projected Actual	200	1,000	3,125														4,325
Dental																	79.2%
Budget	1,000	10,000	5,500														16,500
Actuals 9 mos.	450	2,068	4,388														6,906
Adjustments																	
Projected Actual	600	2,757	5,851														9,208
Respiratory Therapy																	-18.1%
Budget	6,730	185,000	2,000														193,730
Actuals 9 mos.	3,237	173,200	1,022														177,460
Adjustments																	
Projected Actual	4,317	230,934	1,362														236,613
Psychology																	-27.4%
Budget	1,020	2,040	2,040														5,100
Actuals 9 mos.	170	1,148	3,953														5,270
Adjustments																	
Projected Actual	227	1,530	5,270														7,027
Dietary																	0.0%
Budget																	
Actuals 9 mos.																	
Adjustments																	
Projected Actual																	
CDS																	0.0%
Budget																	
Actuals 9 mos.																	
Adjustments																	
Projected Actual																	
Instruction																	-100.0%
Budget																	
Actuals 9 mos.																	2,048
Adjustments																	
Projected Actual																	2,730



**Fiscal Year 2025  
Medical Expenses**

	Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Multi-Needs	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Foglia Life Skills	Day School Nathan Life Skills	Trans	TOTALS
Incontinence Supplies	Budget \$ 23,000	\$ 43,000	\$ 113,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25	\$ 25	\$ 18	\$ -	\$ 179,400
	Actuals 9 mos. Adjustments	31,640	86,709	-	-	2,312	-	-	-	8	-	-	-	138,656
	Projected Actual	23,608	42,186	115,612	-	3,083	-	-	-	11	25	-	-	184,875
Medical Supplies	Budget 220,000	500,000	264,000	1,000	3,000	33,500	1,200	1,000	1,000	2,500	4,000	1,500	250	1,035,450
	Actuals 9 mos. Adjustments	170,429	405,052	-	102	26,383	2,435	9	664	1,867	1,867	1,386	50	808,640
	Projected Actual	227,239	540,070	264,460	135	35,177	3,247	12	885	2,489	1,848	1,848	66	1,078,187
Therapy Supplies	Budget 2,000	3,000	4,200	500	4,000	7,000	1,000	1,000	1,000	2,000	3,500	700	-	33,900
	Actuals 9 mos. Adjustments	1,388	2,050	2,374	5	1,271	4,040	182	1,831	1,376	2,201	513	-	20,782
	Projected Actual	1,851	2,733	3,166	7	1,695	5,387	243	2,442	1,835	2,934	684	-	27,710
Outside Serv Fee-Diagnostic	Budget 700	2,000	1,500	-	-	-	-	-	-	-	-	-	-	4,200
	Actuals 9 mos. Adjustments	324	571	1,002	-	-	-	-	-	-	-	-	-	1,897
	Projected Actual	432	762	1,337	-	-	-	-	-	-	-	-	-	2,530
Medical Equipment Rental	Budget 8,000	20,000	1,000	-	-	-	-	-	-	-	-	-	-	29,000
	Actuals 9 mos. Adjustments	4,026	16,973	1,375	-	-	-	-	-	-	-	-	-	22,374
	Projected Actual	5,368	22,631	1,833	-	-	-	-	-	-	-	-	-	29,832
<b>TOTAL BUDGET</b>	<b>\$ 253,700</b>	<b>\$ 568,000</b>	<b>\$ 383,700</b>	<b>\$ 1,500</b>	<b>\$ 7,000</b>	<b>\$ 40,500</b>	<b>\$ 2,200</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 4,525</b>	<b>\$ 7,525</b>	<b>\$ 2,200</b>	<b>\$ 250</b>	<b>\$ 1,281,950</b>
<b>ACTUALS 9 MONTHS</b>	193,872	456,286	289,806	5	1,373	32,735	5,062	191	2,048	4,086	4,086	1,899	50	992,349
<b>TOTAL PROJECTED ACTUAL</b>	<b>\$ 258,497</b>	<b>\$ 608,381</b>	<b>\$ 386,408</b>	<b>\$ 7</b>	<b>\$ 1,830</b>	<b>\$ 43,647</b>	<b>\$ 6,749</b>	<b>\$ 255</b>	<b>\$ 2,731</b>	<b>\$ 5,448</b>	<b>\$ 5,448</b>	<b>\$ 2,532</b>	<b>\$ 66</b>	<b>\$ 1,323,133</b>
	-1.9%	-6.6%	-0.7%	20694.8%	282.5%	-7.2%	-67.4%	50.9%	684.5%	65.7%	38.1%	-13.1%	-	-3.1%

**Notes:**  
 Therapy Supplies: Usually ordered at year end.  
 Outside Service Fees - Diagnostic is for Mobile X-Ray charges and Lab fees

Expense increase (decrease) \$ (41,183)  
 Cash Basis increase (decrease) \$ (41,183)  
 % increase (decrease) -3.1%  
 Cost we could avoid if necessary \$ 0

**Fiscal Year 2025**  
**Dietary/Support Expenses**

	Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Bloomingdale Multi-Needs	Day School Ann Haskins Life Skills	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Nathan Life Skills	Trans	TOTALS
Food														
Budget	\$ 6,000	\$ 50,000	\$ 204,000	\$ -	\$ 500	\$ 100	\$ 150	\$ 50	\$ 3,500	\$ 150	\$ -	\$ 4,000	\$ -	\$ 268,600
Actuals 9 mos.	3,058	36,502	152,599	-	564	-	33	3	2,586	49	-	2,505	694	198,593
Adjustments														
Projected Actual	4,078	48,669	203,466	-	752	-	44	4	3,448	66	-	3,340	925	264,791
Nourishments														
Budget	73,000	120,000	143,000	-	-	-	-	-	-	-	-	-	-	\$ 336,000
Actuals 9 mos.	55,209	81,080	107,962	-	-	85	-	-	-	-	-	-	-	244,336
Adjustments														
Projected Actual	73,612	108,107	143,950	-	-	113	-	-	-	-	-	-	-	325,782
Dietician														
Budget	3,500	15,000	18,000	-	-	-	-	-	-	-	-	-	-	\$ 36,500
Actuals 9 mos.	2,496	11,504	13,308	-	-	-	-	-	-	-	-	-	-	27,308
Adjustments														
Projected Actual	3,328	15,339	17,744	-	-	-	-	-	-	-	-	-	-	36,411
Outside Service Fees														
Budget	-	1,040	3,438	-	330	-	-	-	-	-	-	-	-	\$ 4,808
Actuals 9 mos.	-	770	2,888	-	145	-	-	-	-	-	-	-	-	3,803
Adjustments														
Projected Actual	-	1,027	3,850	-	193	-	-	-	-	-	-	-	-	5,070
Kitchen Supplies														
Budget	400	10,000	10,500	50	350	100	50	150	250	50	200	200	-	\$ 22,400
Actuals 9 mos.	462	3,905	8,777	-	294	-	33	24	123	21	-	57	389	14,085
Adjustments														
Projected Actual	616	5,206	11,702	-	392	-	44	32	164	28	-	76	519	18,780
Vending Supplies														
Budget	-	-	-	-	3,300	5,000	1,000	-	-	-	-	-	-	\$ 9,300
Actuals 9 mos.	-	-	-	-	2,502	3,603	-	-	-	-	-	-	-	6,104
Adjustments														
Projected Actual	-	-	-	-	3,336	4,803	-	-	-	-	-	-	-	8,139
<b>TOTAL BUDGET</b>	<b>\$ 82,900</b>	<b>\$ 196,040</b>	<b>\$ 378,938</b>	<b>\$ 50</b>	<b>\$ 4,480</b>	<b>\$ 5,200</b>	<b>\$ 1,200</b>	<b>\$ 200</b>	<b>\$ 3,750</b>	<b>\$ 200</b>	<b>\$ 200</b>	<b>\$ 4,200</b>	<b>\$ -</b>	<b>\$ 677,608</b>
<b>ACTUALS 9 MONTHS</b>	<b>61,225</b>	<b>133,761</b>	<b>285,534</b>	<b>-</b>	<b>3,505</b>	<b>3,688</b>	<b>66</b>	<b>27</b>	<b>2,710</b>	<b>71</b>	<b>-</b>	<b>2,505</b>	<b>1,083</b>	<b>494,229</b>
<b>ADJUSTMENTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL PROJECTED ACTUAL</b>	<b>\$ 81,633</b>	<b>\$ 178,348</b>	<b>\$ 380,712</b>	<b>\$ -</b>	<b>\$ 4,673</b>	<b>\$ 4,917</b>	<b>\$ 89</b>	<b>\$ 35</b>	<b>\$ 3,613</b>	<b>\$ 94</b>	<b>\$ -</b>	<b>\$ 3,340</b>	<b>\$ 1,444</b>	<b>\$ 658,972</b>
	1.6%	9.9%	-0.5%	0.0%	-4.1%	5.8%	1255.8%	465.4%	3.8%	112.1%	0.0%	25.8%	-100.0%	2.8%

**Notes:**  
Adding Vending Machine to Bridge Builder NEC

Expense increase (decrease) \$ 18,636  
Cash Basis increase (decrease) \$ 18,636  
% increase (decrease) 2.8%  
Cost we could avoid if necessary \$ 0



**Fiscal Year 2025  
Occupancy Expenses**

	Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-Needs	Day School Ann Haskins Life Skills	Day School Egin Multi-Needs	Day School Foglia Multi-Skills	Day School Nathan Life Skills	Admin	Trans	TOTALS
Gas	\$ 7,780	\$ 25,590	\$ 52,547	\$ 3,675	\$ 8,333	\$ 20,266	\$ 2,157	\$ 3,335	\$ 3,536	\$ 2,466	\$ 1,205	\$ 3,074	\$ 7,531	\$ -	\$ 143,529
Actuals 9 mos.	5,304	15,402	35,828	2,506	5,682	13,818	1,471	2,274	2,411	1,682	822	2,096	5,135	-	95,817
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	7,072	20,536	47,771	3,341	7,576	18,424	1,961	3,032	3,215	2,242	1,096	2,795	6,847	-	127,756
Electric	41,254	36,246	101,154	8,251	32,673	80,497	16,880	16,502	16,502	4,925	13,279	30,985	19,420	35,930	454,498
Actuals 9 mos.	28,128	22,668	68,968	5,626	22,277	54,884	11,509	11,251	11,251	3,358	9,054	21,126	13,241	24,498	307,838
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	37,504	30,223	91,958	7,501	29,703	73,179	15,346	15,002	15,002	4,478	12,072	28,168	17,654	32,663	410,451
Sewer/Water	7,529	31,651	34,829	1,464	6,122	19,210	1,431	5,856	1,278	3,493	591	1,372	1,749	6,403	122,978
Actuals 9 mos.	5,482	23,047	25,361	1,066	4,458	13,988	1,042	4,264	931	2,544	430	999	1,273	4,663	89,548
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	7,310	30,729	33,815	1,421	5,943	18,651	1,389	5,685	1,241	3,392	574	1,332	1,698	6,217	119,397
Disposal	5,000	6,261	13,359	915	2,231	4,571	782	1,830	1,830	773	585	905	955	1,549	41,546
Actuals 9 mos.	22,832	4,559	9,727	667	1,625	3,328	569	1,333	1,333	563	426	659	696	1,128	49,444
Adjustments	(8,000)	-	-	-	-	-	-	-	-	-	-	-	-	-	(8,000)
Projected Actual	19,776	6,078	12,970	889	2,166	4,438	759	1,777	1,777	751	568	879	927	1,504	55,259
Landscaping	6,939	3,881	15,570	1,388	1,109	6,630	5,079	2,776	2,776	554	1,442	2,883	6,208	2,306	59,541
Actuals 5 mos.	6,602	2,156	4,913	1,320	616	1,556	670	2,641	2,641	308	409	819	819	491	25,961
Adjustments	-	-	5,202	-	-	2,215	1,935	-	-	-	482	963	2,365	770	13,932
Projected Actual	10,562	3,449	13,062	2,112	986	4,704	3,008	4,225	4,225	493	1,137	2,273	3,676	1,556	55,469
Snow Removal	7,478	11,336	18,117	1,495	3,239	5,737	10,244	2,991	2,991	1,619	1,510	3,020	12,521	1,812	84,110
Actuals 5 mos.	7,122	10,796	17,254	1,424	3,085	5,464	9,756	2,849	2,849	1,542	1,438	2,876	11,924	1,725	80,104
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	7,122	10,796	17,254	1,424	3,085	5,464	9,756	2,849	2,849	1,542	1,438	2,876	11,924	1,725	80,104
Maintenance	9,000	12,000	33,000	600	4,700	7,000	2,000	2,000	300	2,000	2,000	2,000	2,000	2,000	81,100
Actuals 9 mos.	8,134	6,324	19,605	829	3,311	7,775	556	3,179	1,166	-	169	556	679	881	53,164
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	10,845	8,432	26,140	1,105	4,415	10,367	741	4,239	1,554	-	226	742	905	1,175	70,885
Real Estate Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance-Building	13,665	24,598	54,665	2,733	13,665	30,748	6,150	10,933	11,388	2,733	8,883	20,736	7,516	19,360	227,763
Actuals 9 mos.	8,762	15,772	35,050	1,753	8,762	19,715	3,943	7,009	7,302	1,753	5,695	13,289	4,820	12,413	146,038
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	11,683	21,029	46,734	2,337	11,683	26,286	5,257	9,346	9,736	2,337	7,594	17,719	6,426	16,551	194,718
Service Cont-Bldg	7,909	11,646	3,220	1,093	308	360	463	5,965	3,193	39	809	1,829	495	360	37,689
Actuals 9 mos.	5,666	3,645	2,519	691	300	540	138	4,891	3,193	-	620	1,447	169	180	24,001
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	7,555	4,860	3,359	921	400	720	185	6,522	4,258	-	827	1,930	225	240	32,002
Interest Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	28,500
Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	29,145
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	38,861



**Fiscal Year 2025  
Occupancy Expenses**

	Philip Center	Wasmond Center	Mill Creek		Community		Community		Day School		Day School		Day School		Day School		Day School		TOTALS
			16 Bed Homes	Center	Day Service	MPC	MWC	MHC	Bridge Builder	Bloomingtondale Multi-Needs	Ann Haskins Life Skills	Eglin Multi-Needs	Foglia Multi-Needs	Foglia Life Skills	Nathan Life Skills	Admin	Trans		
Telephone	7,880	5,143	1,951	1,246	2,069	2,249	31	3,620	4,379	991	1,693	4,100	31	3,518	-	48,901	3.5%		
Actuals 9 mos.	5,710	3,727	8,659	903	1,499	1,630	23	2,623	3,173	718	1,227	2,971	23	2,550	-	35,436			
Adjustments																			
Projected Actual	7,614	4,969	11,545	1,204	1,999	2,173	30	3,498	4,231	958	1,636	3,961	30	3,399	-	47,248			
Dep-Land Imp	9,565	14,108	7,812	40	7,456	105,676	754	1,299	730	-	37,028	86,398	921	111,293	-	383,080	0.0%		
Actuals 9 mos.	7,170	10,568	5,859	30	5,592	79,257	548	973	546	-	27,771	64,798	586	83,553	-	287,251			
Adjustments																			
Projected Actual	9,560	14,090	7,812	39	7,456	105,676	731	1,297	728	-	37,028	86,398	782	111,405	-	383,002			
Dep-Building	-	343,950	140,428	-	81,450	66,984	86,794	-	187,227	-	107,799	251,531	97,582	104,691	-	1,468,436	10.0%		
Actuals 9 mos.	-	70,463	197,216	-	61,088	50,102	63,123	-	140,420	-	80,849	188,648	62,098	87,253	-	1,001,258			
Adjustments																			
Projected Actual	-	93,950	262,955	-	81,450	66,802	84,163	-	187,227	-	107,799	251,531	82,797	116,337	-	1,335,011			
Dep-Building Imp	133,687	51,884	108,195	625	34,689	38,437	-	5,382	9,860	21,146	539	1,258	-	11,279	-	416,981	22.1%		
Actuals 9 mos.	99,806	37,591	33,736	240	23,985	24,692	-	3,908	7,108	15,860	404	943	-	7,783	-	256,056			
Adjustments																			
Projected Actual	133,075	50,121	44,981	320	31,980	32,923	-	5,210	9,477	21,146	539	1,258	-	10,377	-	341,408			
Fire/Sec/Alarm/Sprk	2,964	5,837	19,302	593	4,249	3,595	1,842	2,309	3,899	549	721	1,682	2,251	3,448	-	53,241	-35.6%		
Actuals 9 mos.	3,643	9,863	24,316	715	2,402	3,799	3,460	2,776	2,075	160	868	2,026	3,555	2,310	-	61,968			
Adjustments																			
Projected Actual	4,857	13,151	32,421	953	3,203	5,065	4,614	3,702	2,767	213	1,158	2,701	4,740	3,080	-	82,624			
Cable Television	1,893	3,336	5,028	-	-	-	-	-	-	-	-	-	-	-	-	10,257	-2.9%		
Actuals 9 mos.	2,771	2,123	3,025	-	-	-	-	-	-	-	-	-	-	-	-	7,920			
Adjustments																			
Projected Actual	3,695	2,831	4,033	-	-	-	-	-	-	-	-	-	-	-	-	10,560			
Pest Control	1,370	1,756	3,066	273	502	2,142	410	548	548	251	429	985	502	1,643	-	14,425	-4.8%		
Actuals 9 mos.	1,025	1,637	2,293	205	376	2,405	407	410	410	188	-	-	498	1,511	-	11,366			
Adjustments																			
Projected Actual	1,367	2,182	3,058	273	502	3,207	543	547	547	251	-	-	664	2,014	-	15,154			
<b>TOTAL BUDGET</b>	<b>\$ 269,913</b>	<b>\$ 589,223</b>	<b>\$ 622,243</b>	<b>\$ 24,391</b>	<b>\$ 202,795</b>	<b>\$ 394,102</b>	<b>\$ 135,017</b>	<b>\$ 65,346</b>	<b>\$ 252,637</b>	<b>\$ 39,839</b>	<b>\$ 187,013</b>	<b>\$ 432,748</b>	<b>\$ 154,185</b>	<b>\$ 313,123</b>	<b>\$ -</b>	<b>\$ 3,676,575</b>	<b>8.1%</b>		
ACTUALS 9 MONTHS	218,158	240,339	494,330	17,974	145,057	282,952	97,216	50,381	186,809	28,675	138,928	323,656	101,768	236,073	-	2,562,315			
ADJUSTMENTS	(8,000)	-	5,202	-	-	2,215	1,935	-	-	-	482	963	2,365	770	-	5,932			
<b>TOTAL PROJECTED ACTUAL</b>	<b>279,598</b>	<b>317,429</b>	<b>659,867</b>	<b>23,842</b>	<b>192,545</b>	<b>378,077</b>	<b>128,483</b>	<b>66,929</b>	<b>248,833</b>	<b>37,802</b>	<b>185,349</b>	<b>431,764</b>	<b>134,299</b>	<b>315,090</b>	<b>-</b>	<b>3,399,907</b>			

**Adjustments:**  
 \$8k removed from Disposal projection - Stericycle Inc. Billing Error  
 Landscaping is adjusted for Mulch that is applied in the Spring  
 Expense increase (decrease) \$ 276,668  
 Cash Basis increase (decrease) \$ 209,077  
 % increase (decrease) w/o depreciation 2.0%  
 Cost we could avoid if necessary \$ 0

**Notes:**  
 Landscaping - "7.5" months of the year (Apr - Nov) per contracts.  
 Snow Removal - "5" months of the year (Nov - March) per contracts.



**Fiscal Year 2025  
Equipment Expenses**

	Philip Center	Wasmond Center	Mill Creek			Community			Bridge		Day School		Day School		Day School		Nathan Life Skills	Admin	Trans	TOTALS
			16 Bed Homes	Day Service MPC	Day Service MWC	Day Service MHC	Builder NEC	Bloomingdale Multi-Needs	Ann Haskins Life Skills	Elgin Multi-Needs	Foglia Multi-Needs	Foglia Life Skills	Day School							
Equipment Rental	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Actuals 9 mos. Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Computer/Equip - Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	16.1%
Actuals 9 mos. Adjustments	-	250	-	19	-	-	-	26	8	35	30	71	32	10,024	-	-	-	-	-	10,922
Projected Actual	-	333	-	25	-	-	35	11	46	41	41	95	43	13,365	-	-	-	-	-	14,562
Leased Equipment	3,046	4,318	4,351	8,213	1,918	1,229	3,666	8,068	3,699	9,519	2,693	6,932	3,591	9,242	-	-	-	-	-	66,147
Actuals 9 mos. Adjustments	2,218	3,144	3,168	5,981	1,396	886	895	2,669	806	806	5,875	2,693	6,932	6,932	-	-	-	-	-	48,167
Projected Actual	2,957	4,192	4,224	7,974	1,862	1,181	1,194	3,559	7,833	3,591	9,242	9,242	9,242	9,242	-	-	-	-	-	64,222
TOTAL BUDGET	\$ 83,836	\$ 231,532	\$ 271,605	\$ 8,028	\$ 44,150	\$ 73,155	\$ 18,493	\$ 20,551	\$ 54,173	\$ 5,147	\$ 5,147	\$ 129,923	\$ 18,744	\$ 487,138	\$ 4,643	\$ 1,528,871	-	-	-	8.2%
ACTUALS 9 MONTHS ADJUSTMENTS	63,641	170,334	193,693	5,691	32,429	53,107	13,019	15,975	39,139	3,323	3,323	90,999	15,033	304,258	3,482	1,059,345	-	-	-	-
TOTAL PROJECTED ACTUAL	\$ 84,854	\$ 227,113	\$ 258,258	\$ 7,588	\$ 43,238	\$ 70,809	\$ 17,359	\$ 21,300	\$ 52,186	\$ 4,430	\$ 4,430	\$ 121,332	\$ 20,044	\$ 405,678	\$ 4,643	\$ 1,412,459	-	-	-	-
	-1.2%	1.9%	5.2%	5.8%	2.1%	3.3%	6.5%	-3.5%	3.8%	16.2%	5.6%	7.1%	-6.5%	20.1%	0.0%	8.2%	-	-	-	-

Notes:  
N/A

Expense increase (decrease) \$ 116,412  
Cash Basis increase (decrease) \$ 76,756  
% increase (decrease) w/o depreciation 2.8%  
Cost we could avoid if necessary \$ 0

**Fiscal Year 2025  
Vehicles Expenses**

	Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-Needs	Day School Ann Haskins Life Skills	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Foglia Life Skills	Nathan Life Skills	Day School Skills	Admin	Trans	TOTALS	
Gasoline																		
Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,083	\$ 25,083
Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	17,052	17,052
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	22,736	22,736
Repairs																		
Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000	20,000
Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15,007	15,007
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,010	20,010
Insurance																		
Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	72,274	72,274
Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	51,913	51,913
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	69,217	69,217
Depreciation																		
Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	71,545	71,545
Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	53,418	53,418
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	71,224	71,224
Outside Srvic Fees																		
Budget	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	12,500	12,500
Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,879	5,879
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,839	7,839
<b>TOTAL BUDGET</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 201,402</b>	<b>\$ 201,402</b>
<b>ACTUALS 9 MONTHS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>143,269</b>	<b>143,269</b>
<b>ADJUSTMENTS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL PROJECTED ACTUAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 191,025</b>	<b>\$ 191,025</b>
																	5.4%	5.4%

**Notes:**  
Vehicles includes one detailing of Buses and vans before year-end

Expense increase (decrease) \$ 10,377  
Cash Basis increase (decrease) \$ 321  
% increase (decrease) w/o depreciation 5.3%  
Cost we could avoid if necessary \$ 0

**Fiscal Year 2025  
Administrative Expenses**

	Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-Service	Day School Ann Haskins Life Skills	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Foglia Life Skills	Day School Nathanael Life Skills	Admin	Trans	TOTALS
Promotional Advert.	Budget	\$ -	\$ -	\$ -	\$ -	\$ 220	\$ 2,730	\$ 836	\$ 44	\$ 58	\$ 26	\$ 416	\$ 121	\$ 745	\$ -	\$ 5,060
	Actuals 9 mos.	-	-	30	59	87	836	44	58	-	26	72	667	684	-	2,562
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	-	-	40	79	116	1,115	58	77	-	35	96	889	912	-	3,416
Advert. Help Wanted	Budget	-	-	-	-	-	-	-	-	-	-	-	-	159,120	-	159,120
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	124,757	-	124,757
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	166,343	-	166,343
Postage Expense	Budget	350	1,000	75	50	50	50	200	200	250	100	100	100	3,000	-	5,425
	Actuals 9 mos.	292	398	59	29	103	45	130	75	34	22	62	55	2,224	-	3,527
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	389	530	78	39	138	60	174	100	45	29	82	73	2,965	-	4,703
Audit Expense	Budget	-	-	-	-	-	-	-	-	-	-	-	-	125,000	-	125,000
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	77,625	-	77,625
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	14,500	-	14,500
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	122,833	-	122,833
Legal Expense	Budget	-	-	-	-	-	-	-	-	-	-	-	-	50,000	-	50,000
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	37,500	-	37,500
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	60,000	-	60,000
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	130,000	-	130,000
Office Supplies	Budget	2,100	4,100	5,100	300	1,300	1,100	1,952	3,308	298	1,172	3,340	1,680	19,290	-	46,640
	Actuals 9 mos.	1,003	3,578	3,907	32	910	4,146	1,003	1,992	5	769	2,110	1,680	14,512	-	36,503
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	1,337	4,771	5,209	42	1,214	5,529	1,338	2,656	7	1,025	2,814	2,240	19,349	-	48,671
Employee Party	Budget	-	-	-	-	-	-	-	-	-	-	-	-	45,000	-	45,000
	Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	30,535	-	30,535
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	30,535	-	30,535
Ins. Gen & Profess.	Budget	22,236	64,656	87,504	4,447	18,473	4,619	8,894	8,894	9,236	13,342	31,130	5,645	17,105	-	347,495
	Actuals 9 mos.	13,898	40,410	54,689	2,779	11,545	2,887	5,559	5,559	5,773	8,339	19,456	3,528	10,690	-	217,184
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	18,530	53,880	72,918	3,706	15,394	3,849	7,412	7,412	7,697	11,118	25,942	4,704	14,254	-	289,578
Lics. Tax, Reg Fees	Budget	400	300	180	-	375	650	300	300	300	150	350	300	1,050	200	4,555
	Actuals 9 mos.	300	230	109	-	275	480	225	225	225	110	258	220	769	40	3,241
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	400	306	146	-	367	640	300	300	300	147	344	293	1,025	53	4,322
Meetings	Budget	850	2,500	1,800	700	2,000	1,000	500	1,500	150	250	1,500	1,000	12,020	-	29,270
	Actuals 9 mos.	37	1,083	1,071	356	1,010	1,533	106	317	25	16	163	38	10,301	-	16,336
	Adjustments	-	400	-	-	250	500	100	500	50	100	700	500	-	-	3,600
	Projected Actual	49	1,978	1,428	475	1,681	2,880	274	1,089	101	155	1,150	718	13,735	-	26,582
Outside Svc Fees- Admin	Budget	1,500	1,000	2,000	150	425	250	650	6,000	200	500	3,000	500	55,000	-	71,721
	Actuals 9 mos.	1,092	610	2,759	60	252	194	601	4,556	69	130	1,070	469	90,244	-	102,517
	Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Projected Actual	1,456	813	3,678	80	335	258	801	6,075	92	173	1,426	625	120,326	-	136,690

**Fiscal Year 2025  
Administrative Expenses**

	Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-Life Skills	Day School Ann Haskins Life Skills	Day School Elgin Multi-Needs	Day School Foglia Multi-Needs	Day School Nathanael Life Skills	Admin	Trans	TOTALS	
Bad Debt Expense	5,000	10,000	15,000	-	-	-	-	-	-	-	-	-	-	-	30,000	0.0%
Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Adjustments	5,000	10,000	15,000	-	-	-	-	-	-	-	-	-	-	-	30,000	-
Projected Actual	5,000	10,000	15,000	-	-	-	-	-	-	-	-	-	-	-	30,000	-
Interest Expense	-	-	-	-	-	-	-	-	-	-	-	-	245,000	-	245,000	-4.9%
Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	193,227	-	193,227	-
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	257,636	-	257,636	-
Volunteer Expense	101	103	606	-	-	-	-	-	-	-	-	-	12,140	-	12,950	-0.2%
Actuals 9 mos.	144	217	844	119	114	119	46	47	47	47	47	22	1,618	-	3,478	-
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	6,250	-	6,250	-
Projected Actual	193	289	1,125	159	152	159	62	63	63	63	63	29	10,491	-	12,970	-
Provider Taxes	225,864	512,877	715,795	-	-	-	-	-	-	-	-	-	-	-	1,454,536	4.1%
Actuals 9 mos.	162,195	402,924	483,066	-	-	-	-	-	-	-	-	-	-	-	1,048,185	-
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	216,260	537,232	644,088	-	-	-	-	-	-	-	-	-	-	-	1,397,580	-
Outside Serv. Fees - Benefits	-	-	-	-	-	-	-	-	-	-	-	-	15,516	-	15,516	43.8%
Actuals 9 mos.	-	-	-	-	-	-	-	-	-	-	-	-	8,093	-	8,093	-
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	10,790	-	10,790	-
Bank Fees	-	-	-	150	150	150	100	-	-	-	-	-	8,000	-	8,400	1.5%
Actuals 9 mos.	-	-	-	105	110	110	-	-	-	-	-	-	5,993	-	6,208	-
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	-	-	-	140	140	146	-	-	-	-	-	-	7,991	-	8,277	-
<b>TOTAL BUDGET</b>	<b>\$ 258,401</b>	<b>\$ 596,536</b>	<b>\$ 828,060</b>	<b>\$ 5,647</b>	<b>\$ 22,398</b>	<b>\$ 57,755</b>	<b>\$ 10,499</b>	<b>\$ 12,760</b>	<b>\$ 20,612</b>	<b>\$ 10,018</b>	<b>\$ 15,634</b>	<b>\$ 9,346</b>	<b>\$ 767,986</b>	<b>\$ 200</b>	<b>\$ 2,655,688</b>	<b>-0.9%</b>
ACTUALS 9 MONTHS	178,961	449,449	546,502	3,405	13,996	35,695	8,787	7,715	12,828	5,953	9,459	6,679	608,772	40	1,911,478	-
ADJUSTMENTS	5,000	10,400	15,000	-	250	500	500	100	500	50	100	700	80,750	-	114,350	-
<b>TOTAL PROJECTED ACTUAL</b>	<b>\$ 243,615</b>	<b>\$ 609,799</b>	<b>\$ 743,670</b>	<b>\$ 4,540</b>	<b>\$ 18,995</b>	<b>\$ 48,260</b>	<b>\$ 12,383</b>	<b>\$ 10,420</b>	<b>\$ 17,771</b>	<b>\$ 8,004</b>	<b>\$ 12,745</b>	<b>\$ 31,916</b>	<b>\$ 909,184</b>	<b>\$ 53</b>	<b>\$ 2,680,925</b>	<b>-0.9%</b>
	6.1%	-2.2%	11.3%	24.4%	17.9%	19.7%	-15.2%	22.5%	16.0%	25.2%	22.7%	-2.4%	-15.5%	275.0%	-0.9%	-

**Adjustments:**  
 \$14.5K Added for Benefit Audit  
 \$60K Added to Legal for Abuse Case  
 \$3.6k Added for Meetings - More meeting held at year-end  
 \$30K for Bad Debt: Expensed at year-end  
 \$6.25K for the Volunteer Party

**Note:**  
 Outside Service Fees - Admin: includes Dearborn FMLA Administration and an Employee Assistance Program.

**Fiscal Year 2025**  
**Client/Student Expenses**

	Philip Center	Wasmond Center	Mill Creek 16 Bed Homes	Community Day Service MPC	Community Day Service MWC	Community Day Service MHC	Bridge Builder NEC	Day School Bloomingdale Multi-Needs	Day School Elgin Multi-Needs	Day School Ann Haskins Life Skills	Day School Foglia Multi-Needs	Day School Foglia Life Skills	Day School Nathan Life Skills	Trans	TOTALS
Recreational Outings	\$ 1,000	\$ 2,400	\$ 3,000	\$ 1,000	\$ 2,000	\$ 3,000	\$ 2,000	\$ 250	\$ 2,500	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	\$ 24,650
Actuals 9 mos. Adjustments	523	1,976	352	261	671	825	35	-	-	-	2,000	143	-	-	6,787
Projected Actual	698	2,635	469	349	895	1,100	47	-	-	-	2,667	190	-	-	9,049
Rec/Classroom Supplies	1,500	2,300	10,000	1,000	4,250	4,700	2,000	3,900	7,800	8,000	2,500	8,000	4,000	-	53,450
Actuals 9 mos. Adjustments	537	1,224	4,761	676	978	2,277	18,726	6,088	11,646	1,783	6,693	13,810	5,401	-	74,601
Projected Actual	716	1,632	6,348	902	1,304	3,037	24,968	8,118	15,527	2,378	8,924	18,414	7,201	-	99,468
Improvement of Service	3,000	8,000	10,000	150	100	500	100	-	-	-	-	-	-	-	21,850
Actuals 9 mos. Adjustments	1,416	5,377	6,650	-	3	140	-	-	-	-	-	-	-	-	13,586
Projected Actual	1,888	7,169	8,866	-	4	187	-	-	-	-	-	-	-	-	18,114
Client/Student Events	4,500	4,500	12,000	500	1,000	3,000	500	400	1,000	1,000	400	500	500	-	29,100
Actuals 9 mos. Adjustments	2,141	1,795	1,767	186	560	46	-	134	148	198	-	140	-	-	7,114
Projected Actual	4,188	2,394	10,355	248	746	729	-	178	197	263	-	187	-	-	19,485
Rec/Classroom Subscriptions	-	-	-	100	400	375	200	6,143	2,048	10,239	6,143	10,239	6,144	-	42,031
Actuals 9 mos. Adjustments	-	-	-	75	295	369	54	1,443	2,729	486	1,317	3,120	62	-	9,950
Projected Actual	-	-	-	100	394	492	72	1,924	3,638	649	1,756	4,159	83	-	13,267
Marklund Store	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Actuals 9 mos. Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL BUDGET</b>	<b>\$ 10,000</b>	<b>\$ 17,200</b>	<b>\$ 35,000</b>	<b>\$ 2,750</b>	<b>\$ 7,750</b>	<b>\$ 11,575</b>	<b>\$ 4,800</b>	<b>\$ 11,943</b>	<b>\$ 21,539</b>	<b>\$ 11,043</b>	<b>\$ 11,043</b>	<b>\$ 20,739</b>	<b>\$ 12,644</b>	<b>\$ -</b>	<b>\$ 171,081</b>
ACTUALS 9 MONTHS	4,617	10,372	13,529	1,199	2,507	3,658	18,815	2,467	14,522	10,010	17,213	17,213	5,463	-	112,037
ADJUSTMENTS	1,000	-	6,000	-	-	500	-	-	-	-	-	-	-	-	7,500
<b>TOTAL PROJECTED ACTUAL</b>	<b>\$ 7,490</b>	<b>\$ 13,829</b>	<b>\$ 26,039</b>	<b>\$ 1,598</b>	<b>\$ 3,343</b>	<b>\$ 5,544</b>	<b>\$ 25,087</b>	<b>\$ 3,290</b>	<b>\$ 19,363</b>	<b>\$ 10,220</b>	<b>\$ 13,347</b>	<b>\$ 22,950</b>	<b>\$ 7,284</b>	<b>\$ -</b>	<b>\$ 159,383</b>
	33.5%	24.4%	34.4%	72.1%	131.8%	108.8%	-80.9%	16.9%	11.2%	24.6%	-17.3%	-9.6%	73.6%	0.0%	7.3%

**Adjustments:**  
\$7.5K for Summer Games

Expense increase (decrease) \$ 11,698  
Cash Basis increase (decrease) \$ 11,698  
% increase (decrease) 7.3%

Cost we could avoid if necessary \$ 0